

SECRET

23 September 1968

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MEMORANDUM FOR: Deputy Director for Plans
SUBJECT: Senior Operations Seminar
REFERENCE: DDP 8-3198 dated 12 September 1968

1. Senior officers of the NE Division are unanimous that there is a need for a forum in which our best senior officers exchange views in a systematic and organized pattern.
2. There was equal unanimity that a 6-8 week training program was not the answer.
3. CS experience and doctrine has not been distilled to the point where a course for 6-8 weeks for above-average GS-14 - GS-17 officers can be devised.
4. Alternatively, we in NE would propose a series of seminars ranging from three hours to three days organized under control OTR management and following a broad outline of content developed at the outset by consultation with all Division Chiefs and the Clandestine Services Staff and approved by the Chief of the Service.
5. This more limited approach would attract your best officers.
6. Eventually a CS doctrine would emerge from the process of debriefing your best senior officers.

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Chief, Near East and
South Asia Division

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